

**Academic and Professional  
Review Panel for the London  
Fire Brigade (LFB) Assessment  
of Risk (AoR) 2025**

**Terms of Reference**

2025

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## 1 Purpose

The purpose of the panel is to provide academic and subject matter expert (SME) feedback on the London Fire Brigade (LFB) Assessment of Risk (AoR), paying particular attention to the robustness and defensibility of the approach to assessing risk in London.

Feedback will be considered by LFB within the constraints of time, capacity and need regarding any actions taken. Feedback from the panel may be addressed or included in subsequent updates to the Assessment of Risk.

## 2 Ultra Vires (Beyond the Powers of)

The panel shall not act as a decision-making body nor impose any mandate for LFB to adopt feedback as policy. Feedback will be fed into existing Brigade decision making structures.

## 3 Responsibilities

The panel's responsibilities include:

- i. Evaluate the LFB Assessment of Risk document and methodology against best practice in individual area of expertise.
- ii. Provide evaluation of level of robustness and defensibility of methodology and approach to risk assessment resulting in a panel statement of either support for the AoR (which may include areas requiring improvement) or a statement including reasons for disagreement with the AoR.

## 4 Members

- i. The Evaluation Panel shall have a maximum of 15 members.
- ii. The Evaluation Panel shall be formed of external academic, and practitioner subject matter experts selected by the LFB Strategic Planning team.
- iii. Academic Experts will hold a PhD in a related discipline, be research active with published work with relevance to emergency services or emergency planning from the last 3 years.
- iv. Practitioner Experts will be currently working at senior level in a risk management related discipline in either the private or public sector with a specific skill set related to emergency planning, risk assessment or management or catastrophe modelling.
- v. The Evaluation Panel shall be chaired by a suitable and qualified person appointed by the Strategic Planning team.

5 Proposed Panel Composition 2025

Chair: Jeremy Reynolds (London Resilience)

Academic Experts		Practitioner Experts	
Dr Bayes Ahmed	UCL (Institute for risk & disaster reduction)	Richard Abbot	West Sussex FRS
Professor David Alexander	UCL (Institute for risk & disaster reduction)	Matthew Addison	London Resilience
Professor Sara Hadleigh-Dunn	University of Portsmouth	Graham Holland	Operational Modelling